Safety Communication that Engages Worker Wellbeing and Dignity

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The Whole Person

All of us are human beings.

The Whole Person

All of us have human strengths

All of us have human weaknesses

The Whole Person — Question

Do we punish each other for the human weaknesses that we all share?

— *OR* —

Do we support and protect each other from our weaknesses?

The Whole Person — Question

One shared weakness:

We all make mistakes.

Why?

The Whole Person — Strengths & Weaknesses

Why the lack of focus?

The Whole Person — Strengths & Weaknesses

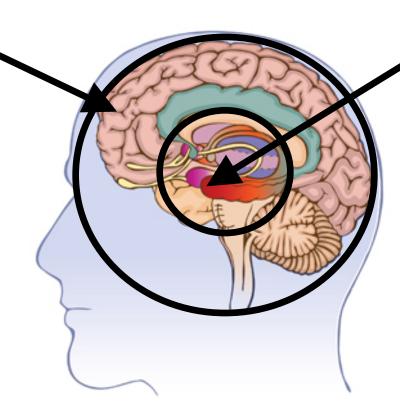
CORTEX

Conscious
Rational
Long-term
Choice

TRADITIONAL SAFETY

PHYSICAL SAFETY

Training Procedures Regulations



AMYGDALA
"Alarm Bell"
Unconscious
Instinctive
Instantaneous
Automatic

HUMAN SAFETY

PHYSICAL EMOTIONAL PSYCHOLOGICAL SAFETY

(Adapted from Hanson and Mendius, 2010)

The Whole Person — Strengths & Weaknesses

AMYGDALA

"I must survive!"

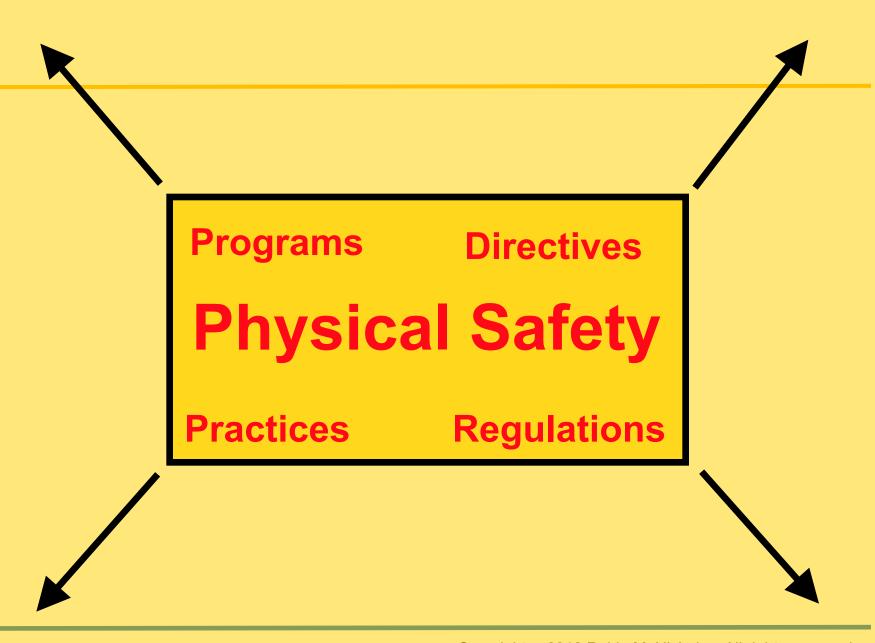
Fight-or-flight

This is our human response.

This is our alarm bell

...and it will win!

(Adapted from Hanson and Mendius, 2010)



Emotional Safety

Physical Safety

Psychological Safety

The whole person and their wellbeing

The Whole Person — Question

Is a workplace that is emotionally safe
— and — psychologically safe

...a safer workplace?

The Whole Person — Question

How do we recognize an emotionally and psychologically safe workplace?

The Whole Person — Dignity

"In some days we will be announcing
a new treaty
— protection, dignity—
to protect all the workers in Chile,
not only in mining, but also in transportation,
agriculture, fishing, [and] industry."

—Sebastián Piñera, President of Chile San Jose Mine, Chile - October 13, 2010 (Translated by CNN)

The Whole Person — Dignity

"All labor that uplifts humanity has dignity and importance and should be undertaken with painstaking excellence."

— Martin Luther King Local 1199 Salute to Freedom, March 1968 Address to sanitation workers, Memphis, Tennessee

The Whole Person — Dignity

International Labour Organization

(Cited within the Seoul Declaration)

Decent Work

Productive work for men and women in conditions of freedom, equality, security and human dignity

What is dignity?

Dignity A quality of safety for the entire person Less — intellectual concept More — personal and individual experience **Trust / Respect / Self-respect** Contributing Being heard **Fulfilling responsibilities** We often become aware of dignity when it is absent.

What is dignity?

The opposite of dignity is humiliation.

Dignity — Question

Is a workplace without humiliation

...a safer workplace?

Dignity — Question

Is a workplace with dignity

...a safer workplace?

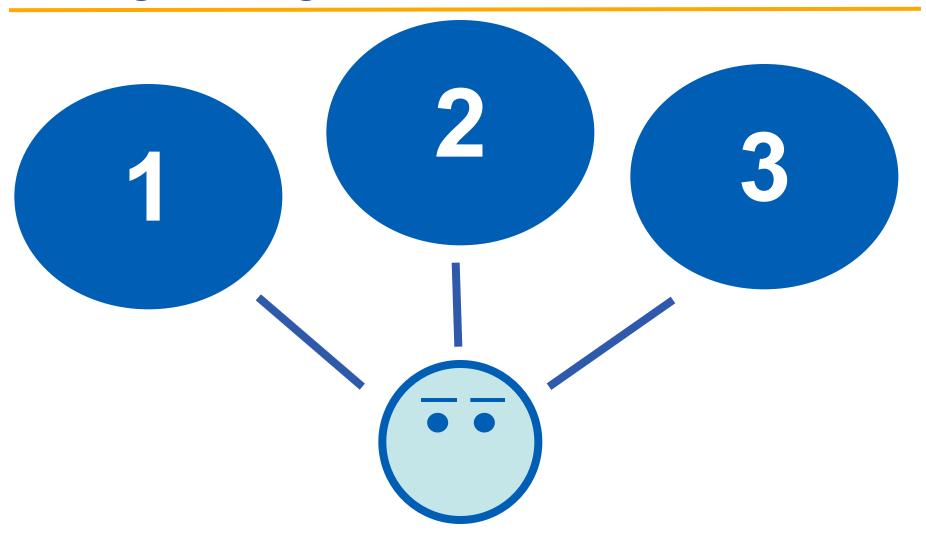
When we talk about multitasking... ONE THING = ONE ACTIVITY

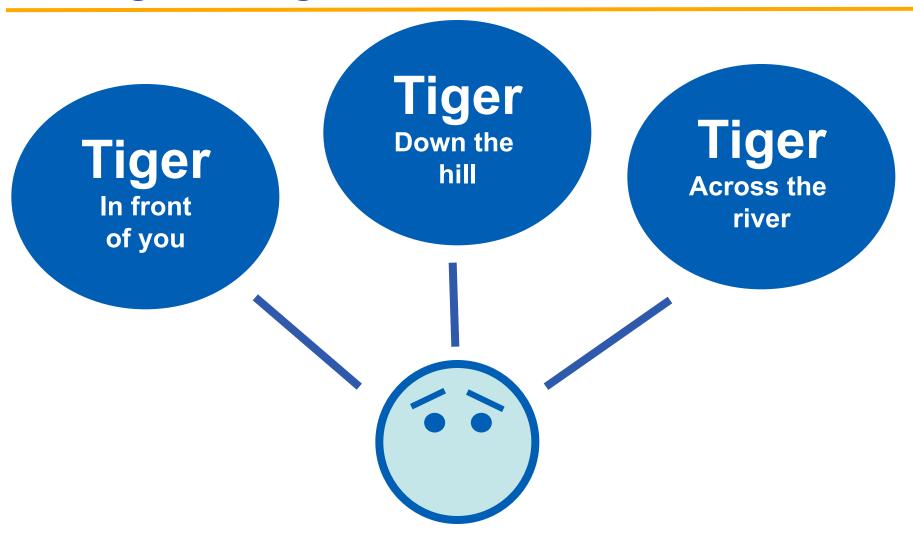
...but in terms of the amygdala

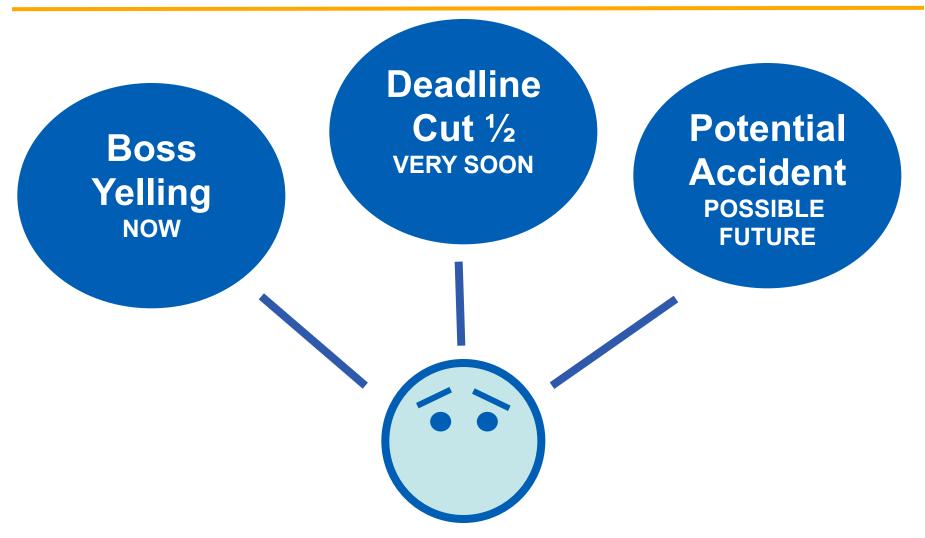
ONE THING = ONE THING

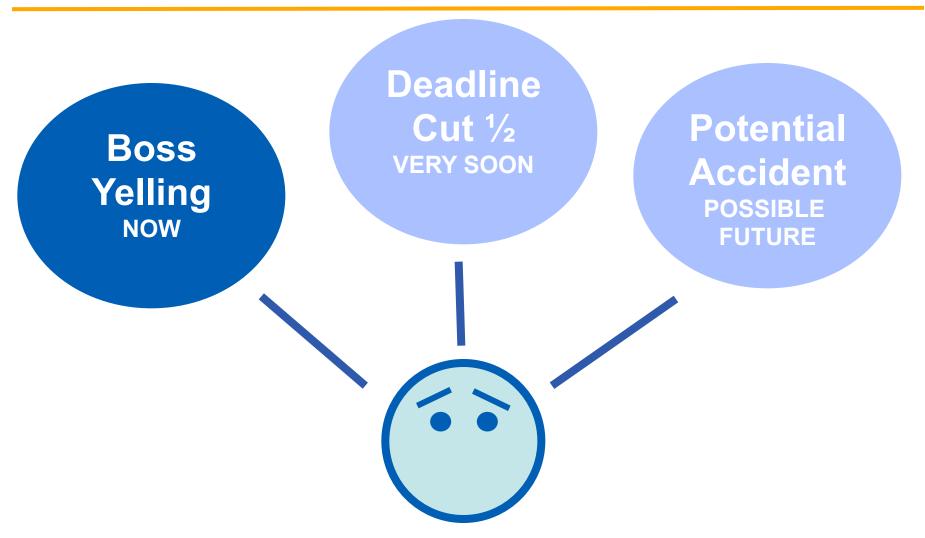
SURVIVAL = SURVIVAL

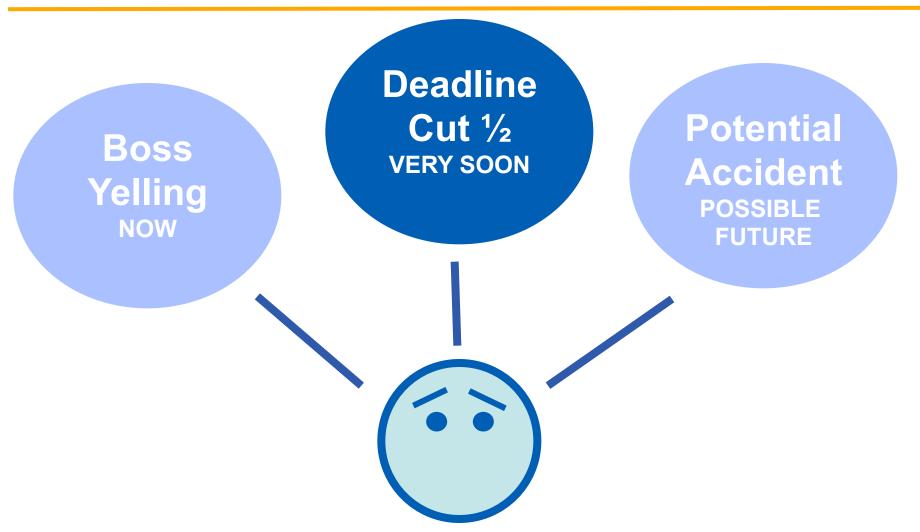
— physical / emotional / psychological —

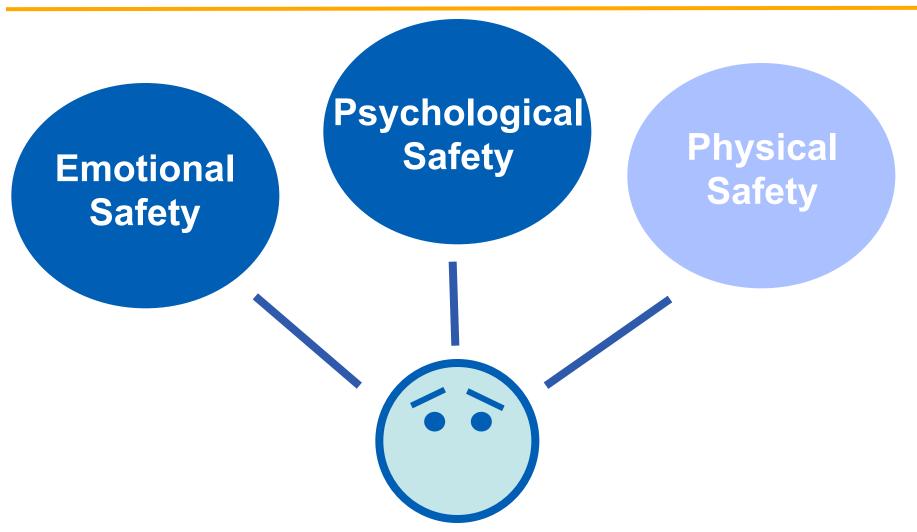










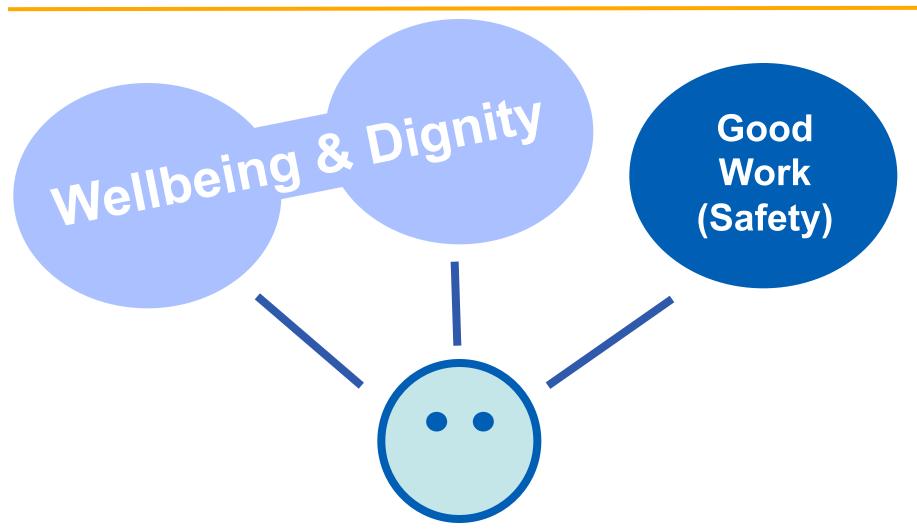


The Solution

Provide safety for the entire person

— physical / emotional / psychological —

— dignity at work —



Dignity and Timing

Timing is Everything

Our traditional understanding...

Greater success







Greater wellbeing

(Lyubominsky, 2005 / Achor, 2011)

Dignity and Timing

Timing is Everything

Our new understanding...

Greater wellbeing







Greater success

Greater creativity

Better efficiency

Less burnout — less turnover

Greater productivity

(Lyubominsky, 2005 / Achor, 2011)

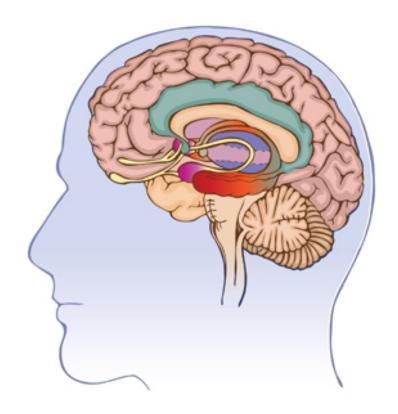
"THEM" BRAIN

Divides people

Us vs. them

Protection from enemies

Short-term survival



"US" BRAIN

Unites people

Inclusive

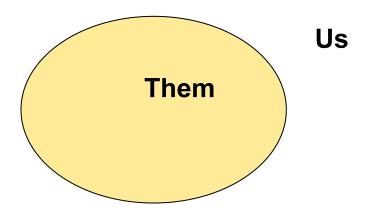
Taking care of each other

Long-term survival

(Adapted from Hanson and Mendius, 2010)

OUTWITTED Edward Markham

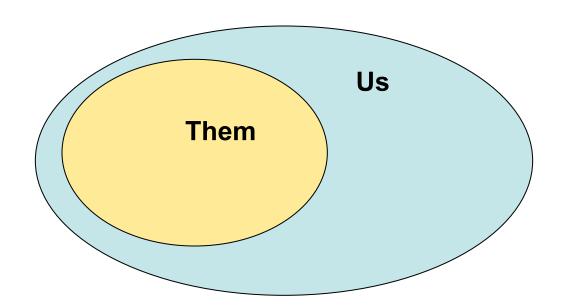
He drew a circle that shut me out...



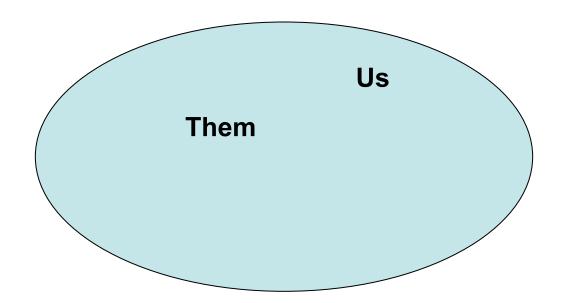
OUTWITTED Edward Markham

He drew a circle that shut me out...

...We drew a circle that took him in.



Perhaps dignity and safety are simply a matter of where we draw our circle... how we define "us".



Communication — Dignity

"The medium is the message."

—Marshall McLuhan

At work...we are the message.

How we communicate with each other and treat each other is the message.



Best wishes to you, your families, and your friends.

Thank you!

Video

Human Beings 2:

Being Human — What happens before mistakes?

www.lanl.gov/safety/videos/humanbeings

www.lanl.gov/safety/videos/safetycinema

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